

### Introduction

In 1907, Baden-Powell, an English soldier, devised the Scout motto: Be Prepared. It was published in Scouting for Boys in 1908. Two years later, it was adopted by the Boy Scouts of America. After a century, preparedness has become the cornerstone of countless outdoor youth development organizations. The Minnesota Cycling Association provides this study guide and other materials to allow coaches to be as prepared as possible for what they may encounter as a youth mountain bike coach.

Mountain biking may be the most unique of all scholastic sports. Although practices may begin and end at a recreation field with other sports, a mountain bike practice quickly evolves into something very different. We do not have a playing field or gymnasium. There are no boundary lines, fences, or bleachers. The equipment we use is far more expensive and complex. In this study guide, we will review common preparation and best practices for working with student-athletes on trails.

### **Coaching On The Trail**

The beginning of team practices may include a team gathering, stretching, and bodyweight exercises. It may progress onto a grass field with skill development drills, short track efforts, and gameplay. Eventually, it will be time to form riding groups and head out onto trails. This is where mountain bike coaching is most different from other youth sports.

In the larger mountain bike community, group rides are often where like-minded people meet to enjoy our sport together in the outdoors. We reflect on all the great experiences with friends and acquaintances. As participants in group rides, we are primarily responsible for ourselves. The leader or organizer of the ride may introduce himself and suggest we will have a great time. What happens after that may be left to chance.

As a youth mountain bike coach, you are now responsible for someone else's children. Although there are endless lessons to be learned and rewards to be discovered, we must consider many potential hazards and consequences. This is NOT a community group ride or outing with *your* kids. This is coaching a youth mountain bike team.

Trail rides with student-athletes create significant challenges for coaches. The coaches have to play the role of risk manager, first responder, navigator, skills instructor, fitness trainer, and youth development counselor. These roles combine into what we call a Ride Leader. Below, we will look at how coaches can be best prepared.



## **Preparation For Trail Rides**

Coach training is provided by Minnesotacopy Cycling Association to ensure coaches have the essential skills and knowledge for mountain bike coaching. Coaches are encouraged to pursue additional training such as first aid & CPR, wilderness first aid, bicycle maintenance & repair, etc. When combined, these training opportunities set the coach up for success.

#### Assessing practice locations and pre-riding trails

Coaches should ride trails well before practice to become familiar with trail length, riding features, and difficulty. Plan routes of different difficulty and lengths to be ridden with varied student-athletes. Considerations should be made for student-athlete maturity, skill level, endurance, and riding interests.

Additional practice venue considerations:

- Permission to host practice activities
- Adequate parking
- Restrooms
- Shelter for inclement weather
- Open space for group activities
- Emergency access points and distance to medical facilities
- Cellular reception
- Community impact and other trail users

#### **Develop Emergency Action Plans**

An emergency action plan (EAP) should be created for each practice location. The EAP consists of emergency access points, venue and team personnel contact info, and emergency response contact information. Coaches should become familiar with the EAP for each location and carry the plan with them in an emergency. A blank emergency action plan form can be found in the appendix.

#### **Emergency Contact List**

All coaches should carry a list of emergency contacts and related medical info for each rider. This list should include coaches as well.

This list should include the following:

- Rider's full name & age
- Name and phone number of TWO emergency contacts (parents/guardians of student-athletes)
- Medical conditions/allergies
- Prescription medications, dose, & frequency

#### Optional additional items:

- Two additional emergency contacts
- Health insurance provider
- Health insurance group
- Health insurance number

#### Proper riding equipment and gear

Coaches lead by example by being properly equipped and dressed for practice and the situations they may encounter during a ride. Having a functional and appropriate mountain bike, wearing appropriate clothing, carrying basic first aid items, and having enough drink, food, and bike repair items and tools to adequately address most commonly encountered situations are essential.

#### Essential items for coaches:

- Mountain bike with functioning gears and brakes
- Helmet in good condition that fits properly
- Appropriate shirt/jersey and riding shorts/pants
- Shoes that completely cover the toes and heels
- Gloves
- Protective eyewear
- Hydration pack or similar for gear to be carried
- Cell phone

#### What's in your riding pack?

Coaches should expect to use a riding backpack or hydration pack to carry essential gear during trail rides. The exact contents will vary depending on numerous factors such as ride length, group size, distance from start/endpoint, mechanical expertise, etc.

#### Essentials:

- Water for yourself
- Snack/food
- Basic first aid kit
- Layers for weather variations
- Multi-tool and flat repair items
- Team radio

#### Optional extra items:

- Extra water bottle for others
- Extra food/snacks
- Assorted tools and common bike repair items that match your mechanical expertise
- Sunscreen
- Bug spray

#### **Day Before Practice**

Coordinate practice activities with other coaches on the team. Check the forecast to be prepared for varying weather conditions. Do a bike safety check on your own equipment. Also, check your pack and restock any supplies that may have been used previously.

#### **As Practice Begins**

Things may appear chaotic as team members arrive at practice. Great teams develop a pattern or routine to help practice begin in an orderly fashion and on time. Although the early portions of practice may take many forms, everyone will likely be riding bikes at some point. Make a thorough bike safety

check part of that early practice routine. Likewise, check each of the riders. Are their clothing choices and gear appropriate for the activities planned?

#### Bike Safety Check (A, B, Cs)

Regular maintenance of bicycles is required. Although mechanical problems are bound to happen without warning, many can be prevented by doing a thorough bike inspection. A coach does not have to be a bike mechanic but will significantly benefit from at least a basic understanding of a bicycle's parts and function.

Below are the minimum items to inspect on each bicycle at regular intervals. Some problems may not be able to be repaired or resolved quickly or easily. Coaches should direct student-athletes and families to community bike shops for service and repairs beyond their expertise.



#### A = Air

Ensure that tires are properly inflated. Tires should have enough air to hold their shape effectively while providing some suspension and comfort for the rider. Here are four things to consider when determining proper tire pressure:

- Size and volume of the tires. Smaller and narrower tires require more air pressure to hold their shape.
- Size of the rider. A larger rider may require more air pressure in the tires.
- The type of terrain being ridden. Trails that have sharp edges or involve abrupt impacts with rocks or roots may require more air pressure.
- The riding style of the rider. New riders with developing skills may hit trail features with greater force. More experienced riders may manage their weight better and avoid larger impacts. Therefore, the inexperienced rider may benefit from having slightly higher air pressure in the tires.

#### B = Brakes

Pull each brake lever individually while pushing the bike forward. Is each brake working properly? Does the brake lever move appropriately and consistently? Is the position and reach of the brake lever appropriate for the rider's hands? A quick inspection of each brake caliper may reveal worn brake pads or loose bolts.

#### C = Chain

Is the chain lubed, with all links moving freely? Turn the cranks backward to identify squeaks and links that may be stuck. Applying lube is preferably done well before riding, which allows the lube to penetrate and dry before riding. A wet chain tends to attract dirt and requires more frequent cleaning.

#### D = Derailleurs

Do a visual inspection of derailleurs. Have a partner hold the rear wheel off the ground while you turn the cranks and shift gears. If alone, take the bike for a quick ride to shift gears while riding. Do the gears shift quickly and consistently with each push of the shift levers?

#### **E** = Everything Else

There are many things to check on each bike. Although not expected to catch every problem, coaches should become aware of common things to be on the lookout for. A drop test is a great way to expose problems or concerns. Lift the handlebars a few inches and allow the bike to fall back to the ground. Listen for odd noises that may indicate a loose wheel, loose bolt, or other problem. The same drop test can be done on the back of the bike by lifting the seat a few inches.

#### **Helmet Check**

A properly fitting helmet is critical to rider safety in the event of a fall. Here are things for coaches to consider when checking helmets.

- Is the helmet the correct size for the rider's head?
- Is the helmet sitting level and protecting both the front and back of the head?
- Is the retention system on the back properly adjusted to hold the helmet in place?
- Do the straps form a "Y" under each ear lobe?
- Is the buckle secured and strap comfortably snug under the chin?



#### Rider Check

As practice begins, prompt a short conversation with each studentathlete. How are they doing? Are they ready/prepared for the planned activities? Did they eat appropriately leading up to practice? Is there anything that coaches should know before practice begins?



Rider Skill-

level Assessment

New or younger riders may not have developed the necessary skills to ride on single-track mountain bike trails. Experienced or returning riders may need to refresh their skills after a long off-season. The coach is responsible for ensuring that riders have the appropriate skills for the trails they intend to ride.

Coaches should become familiar with each rider's skill level before any trail riding begins. Using a combination of skill-building lessons or drills, gameplay, and short course laps will allow coaches to assess riders and determine what trail difficulty level they are ready for. High-performing teams may have a checklist or grading sheet corresponding to each student-athlete to document that they are ready for trails of increasing difficulty.

### **Successful Trail Rides**

#### **Pre-Ride Safety Talk**

Establish rules or working agreements with your group before riding begins. This will lead to a safe and fun ride for all. Confusion or misunderstandings on the trail can often be attributed to the lack of communication before the ride began. Although each scenario may vary, here is an example of things to include in your safety talk with student-athletes:

**The Coach is always in charge.** Listen for feedback and input from the group. Ultimately, you, the coach, are responsible for the group.

**Stopping as required**. Stops should be used to monitor the group throughout the ride. This can happen whenever required and tend to be needed most at intersections, tops of climbs, scenic spots, or before/after trail challenges.

If the group is riding relatively close together and everyone is within sight of each other, stops can be less frequent and allow the group to keep moving. As skill level and interests vary, more frequent stops may be required. Example: When turning at a trail intersection, coaches should slow down or stop the group until all members are accounted for.

**Spacing** between riders on the trail allows each rider to see what they are about to encounter. Many mishaps are attributed to a rider following too close to the person in front of them. As speed increases, the distance between riders should also increase.

**Other Trail users** should be greeted with care and consideration. Coaches lead by example, and our groups represent the greater cycling community. Be sure to represent yourself and your organization with dignity and respect. Ringing a bike bell and a simple "Have a great day!" can significantly impact the impression given to others.

When encountering other riders on multi-directional trails, those riding downhill shall yield to those climbing uphill. It is easier for the descending rider to start again. Those going up may be forced to dismount and walk once they stop. "Yield to the uphill rider!"

**If you get separated,** stay where you are. Coaches shall monitor the group and do frequent headcounts. The entire group will backtrack to locate a rider who is missing. Therefore, it is important to remain where you are when you realize you are separated from others.

**Nature, wildlife, and plants** should be left undisturbed. Let riders know about wildlife and plants such as poison ivy or bears. During a hazardous encounter, coaches should direct attention to themselves to provide instructions quickly.

**Leave no trace.** Riders should know the trail conditions and not ride when trail surfaces are susceptible to damage. Ride dirt, not mud! Additionally, riders shall take any trash they create out with them. Also, consider removing trash you may encounter. Leave the trails better than you found them.

**Describe the intended ride.** Let the group know what you have planned. Notice their reaction and consider possible variations based on their feedback. Have a plan and share it with everyone as you begin.

**Take a headcount** as you begin your ride. Know how many riders you have with you. Immediately do a headcount when stopping during the ride.

#### **During the Ride**

Ride Leaders have a significant impact on the group's experience and enjoyment throughout the ride. The coach should lead the ride at the front as it begins to dictate the pace and overall behavior of the group.

Managing the group while riding at the front can be especially difficult. Although it allows you to lead by example, it is harder to monitor what is happening behind you. A shoulder check, looking behind you while riding, is great for general monitoring but may not allow you to see details. As the ride continues, coaches may elect to lead, although not be in the front.



Leading from the middle can be very effective as it allows you to watch a portion of the group ahead of you. Meantime, you will be better able to communicate and assist those riders toward the back of the group.

Special care and risk management principles should be applied as coaches consider relinquishing the lead position to another rider. Only mature, experienced, cooperative riders should be selected to ride at the front. Additional communication about expectations should be messaged to the entire group before continuing ahead.

#### First Stop

Always do a quick first stop as the ride begins. Certainly, within the first couple of minutes. Once riders begin moving, they quickly realize they have forgotten something. Things like unbuckled backpacks or

helmets, untied shoelaces, or missing eyeglasses or water bottles quickly become apparent and can't be resolved while riding. They require a stop. Stopping early allows you to retrieve forgotten items quickly and easily. This first stop can be very quick. Just check and allow anyone to speak up if there is a problem. Otherwise, continue with the ride.

#### **During stops**

Stops in the ride should be done as required. At intersections, ensure everyone follows the intended route. To allow riders to catch up at the top of a climb. Stop to session, or quickly repeat challenging features on the trail.

Professional mountain bike guides use stops to monitor their group. Check with each group member to see how they are doing. Body language or appearance also provides clues as to how a rider is feeling or thinking. Peer pressure may dictate what they say. Body language may be entirely different. A good ride leader may use this as an opportunity to talk and instruct. A great ride leader will use this time to prompt discussion with questions, listen, and connect.

When stopping, do not block the trail for other trail users. Ask riders in your group to follow the lead of the person in front of them, and all move to one side.

Consider applying the acronym CODL for each stop in your ride

Count your riders to make sure all are present.

**O**bserve body language to see how they are doing. You may have to change the ride plan.

**D**escribe the route ahead and set expectations for the next portion of the ride.

Look both ways before restarting. Other trail users may be nearby. Let them go by.

#### **Incident response**

It is not a question of if. It is when. Mountain biking does have inherent risks. Even the most skilled and experienced riders take a fall occasionally. Although most result in scrapes and bruises, coaches should know how best to respond to all types of injuries.

This study guide is not a substitute for more comprehensive first-aid or wilderness medical training. Coaches are responsible for providing a Duty of Care to others during team activities. Duty of Care is defined simply as a legal obligation to

- Always act in the best interest of individuals and others.
- Not act or fail to act in a way that harms others.
- Act within your competence and not take on anything you do not believe you can safely do.

In the event of an incident causing injury to a rider, consider this protocol as you respond:

**Remain calm.** Remaining calm will help the injured person relax. Others will be looking to you for direction and leadership. Your calm demeanor will be reflected in the group.



**Assess the scene.** As you formulate a plan, evaluate what has happened and the circumstances you may need to consider. What was the mechanism of injury? Was it a high-speed or low-speed incident? Are multiple riders involved? Is there a continued danger in the area? Does the injured person have pre-existing medical concerns?

**Secure the scene.** As you quickly organize your response, provide direction to others and assign roles or tasks. This may be asking them to use the radio to notify the ride leader, move bikes from the trail or block the trail to avoid causing another incident or ask them to help you with the injured person.

Administer first aid to your level of training.

**Is evacuation required?** Refer to the Emergency Action Plan for that practice location. If the rider cannot continue on the intended ride, how will you alter the plan to return the injured person? Is a rapid evacuation required due to the threat of life or limb? In this event, emergency services such as '911' should be called to assist. Again refer to the emergency action plan for additional instructions.

**Call the emergency contact number.** If an injured person requires an altered plan or evacuation, call the emergency contact number to make them aware of the situation. In an emergency, '911' should be called first. The emergency contact is made aware of the situation, consulted, and notified where to meet.

**Complete incident report form.** An incident that requires a referral to a medical professional shall be documented using an incident report form. The league director shall also be notified promptly. During the response in the field, consider assigning someone to take notes related to the incident. Who was present? Where did it occur? What circumstances were involved? A blank incident report form is in the appendix.

Even if the rider can continue riding after a mild incident, always perform a bike safety check to ensure the bike has not been damaged. Hastily getting back on the bike to continue may create another incident.

#### As the ride ends

Experiential education starts when we reflect on past experiences. Adolescents and teens do not often reflect as their attention quickly moves on to doing whatever is next. In youth development scenarios, leaders may have to prompt reflection. Doing so will reinforce our goals as a group, team, and community. This often leads to improved leadership development and character building in our team members.

Here are a few example questions to prompt reflection:

- Does anyone remember our goals as we began our practice (or ride) today?
- How did we accomplish those goals?
- Did anyone notice an improvement in one of their teammates today?
- What did you like most about today's practice or ride?
- What would you like to change for next time?
- How can I coach you better in the future?



### **Lead by Example**

As a coach and ride leader of youth; you are modeling the behavior and actions of the next generation. Always model respect for the opportunities we have to ride and the cycling community we represent. A moment of poor judgment may require significant effort to correct.

**Ride with respect.** Develop a team culture that promotes a positive presence within the community.

- Respect the trails and nature. Significant effort is required to build and maintain trails. Often
  involving years of work by property managers, community advocates, and trail builders. Avoid
  riding trails when they are susceptible to increased damage and erosion. Ride dirt, not mud!
- Respect your surroundings and those that observe you. Poor sportsmanship and reckless or inappropriate riding may promote further poor behavior amongst your peers.
- Respect for each other. Without one another, there is no team or group to ride with. Be respectful and always encouraging. Always promote equity and inclusivity.
- Respect for other trail users and the greater community.
- Respect the consequences of our actions. Educate student-athletes to evaluate moments of elevated risk and the impact they may have on themselves and others.

# **Appendix A - Emergency Action Plan (EAP)**



# **Team Emergency Action**

## **Plan**

Location / Park Name	Zack's Fork Trail, 1050 Zacks Fork Rd Lenoir, New Jersey 28645
Team Name	Caldwell County Composite, Hibriten High School, & William Lenoir Middle School
Head Coach (name & cell#)	Sharon Morris XXX.446.8100
Team Director (name & cell #)	Shawn Morris XXX.446.8118
Closest Hospital(s) and anticipated time to each from least-accessible location	Caldwell Memorial Hospital, 20-30 minutes
Trails to be avoided by some or all ride groups (note concerns)	The trails are Green/Beginner when ridden in the clockwise direction. SA's should not ride across the wooden skinny at the beginning of the lap.
Location Emergency Responder Contact Info (park police, town police, etc.)	Franklin Police Dept.
Access Points for Emergency Access or Transport (describe and include on map)	see map
Water Refill and Shelter locations [describe and include on map]	A large concession building with bathrooms is at the main soccer field. Once on the trail, the closest shelter is the Aquatic Center.
Other Park-specific Info (ie areas without cell coverage, known plant/wildlife hazards, etc.)	Cell coverage can be spotty on lower sections of the trail but improves as you go to higher ground.

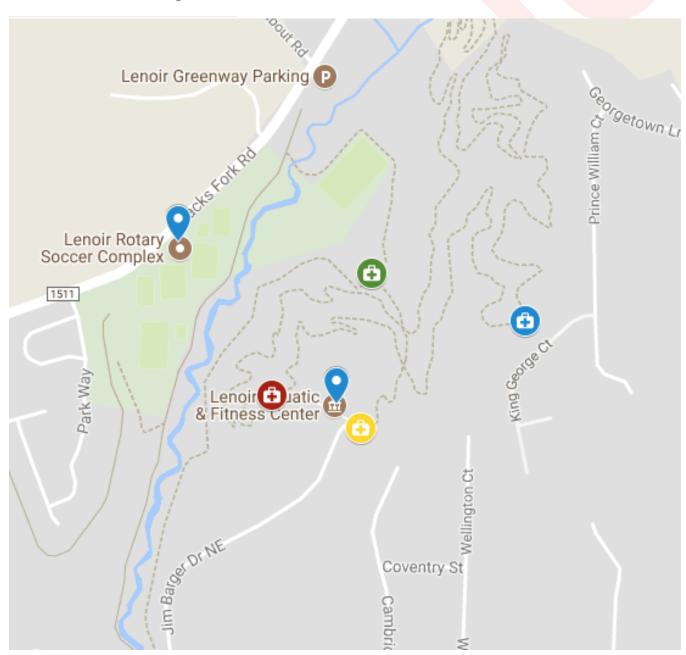
- ✓ In the event of a serious injury, always call 911 first.
- ✓ Check the weather forecast before every practice.
- ✓ Coaches and student-athletes should have all appropriate equipment, clothing, food, and hydration at all times
- ✓ Carry with you a copy of the rider emergency contact list, which includes medical conditions, allergies, and medications for each student-athlete.
- ✓ After parents or family have been contacted, call your league director in the event of an injury that may result in an overnight hospital stay or you deem as very severe.

### **Emergency Access**

- Emergency Access Point 1
- Emergency Access Point 2
- Emergency Access Point 3
- Emergency Access Point 4

### Water and shelter

- Lenoir Aquatic Center
- Concession building



# **Team Emergency Action Plan**

Name	
Team Name	
Head Coach (name & cell#)	
Secondary team contact (name & cell #)	
Closest Hospital(s) and anticipated time to each from least-accessible location	
Trails to be avoided by some or all ride groups (note concerns)	
Location Emergency Responder Contact Info (park police, town police, etc.)	
Access Points for Emergency Access or Transport (describe and include on map)	
Water Refill and Shelter locations (describe and include on map)	
Other Park-specific Info (ie areas without cell coverage, known plant/wildlife hazards, etc.)	

- ✓ In the event of a serious injury, always call 911 first.
- ✓ Check the weather forecast before every practice.
- ✓ Become aware and identify coaches with CPR & First Aid training.
- $\checkmark$  Coaches and student-athletes should have all appropriate equipment, clothing, food, and hydration at all times
- ✓ Carry with you a copy of the rider emergency contact list, which includes medical conditions, allergies, and medications for each student-athlete.
- ✓ After parents or family have been contacted, call your league director in the event of an injury that may result in an overnight hospital stay, or that you deem as very severe.